

FCMAT

FISCAL CRISIS & MANAGEMENT
ASSISTANCE TEAM

The Role of FCMAT

March 2025



Fiscal Crisis and Management Assistance Team (FCMAT)

- Created by the legislature in 1991 as part of the seminal Assembly Bill (AB) 1200 which introduced the financial reporting standards, fiscal oversight role, and receivership statutes.
 - Primary mission is to assist TK-12 schools and community colleges to identify, prevent and resolve financial, operational and data management challenges.
- Legislature has assigned additional responsibilities to FCMAT over time.
 - California School Information Services (CSIS) (1997).
 - AB 139 fraud reviews (2001).
 - Charter schools and community colleges (2006).

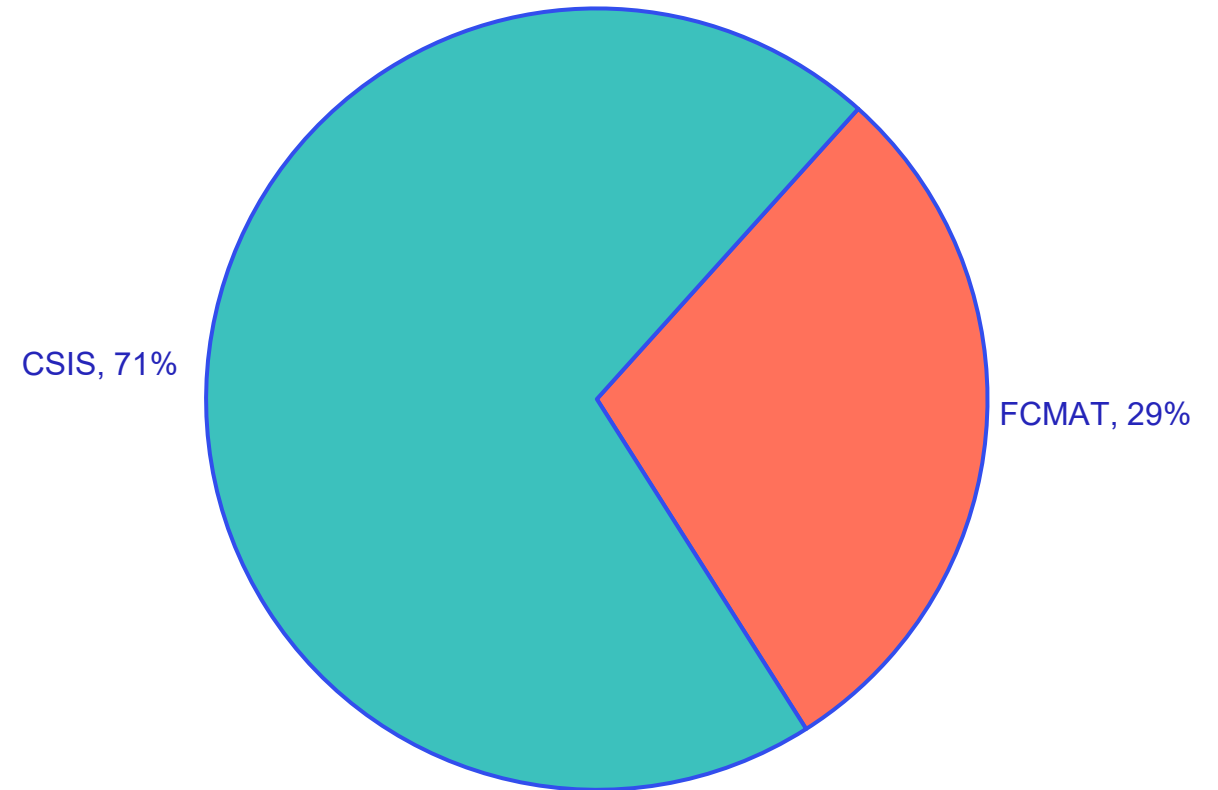
FCMAT/CSIS Services

- Services provided to local educational agencies (LEAs) include.
 - Management assistance.
 - Professional learning opportunities.
 - Product development.
 - Data management.
 - Fiscal crisis intervention.
 - Other services.
- Helps LEAs comply with fiscal accountability standards by promoting sound financial practices.

FCMAT/CSIS Services (Cont.)

FCMAT / CSIS Staffing

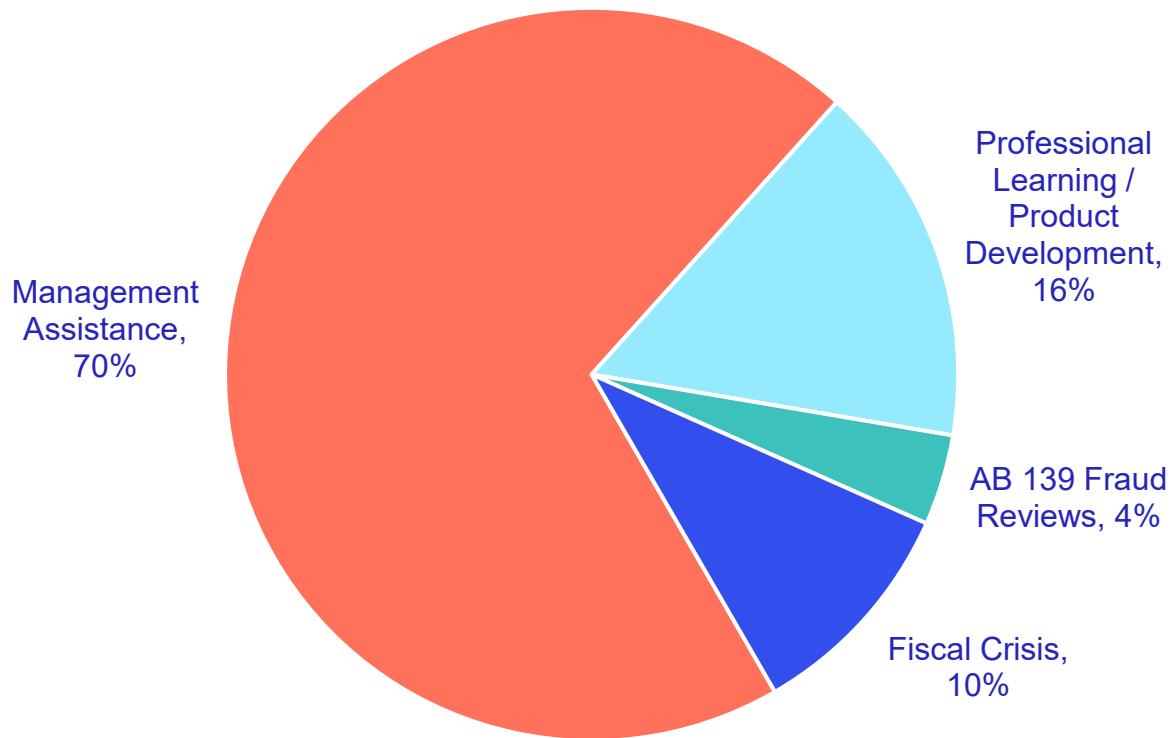
- The FCMAT organization has 82* full-time staff distributed between traditional FCMAT services and CSIS services.
- Additionally, CSIS depends on approximately 10 contractors who provide short-term or specialty services that are not readily accessible through the normal hiring process.



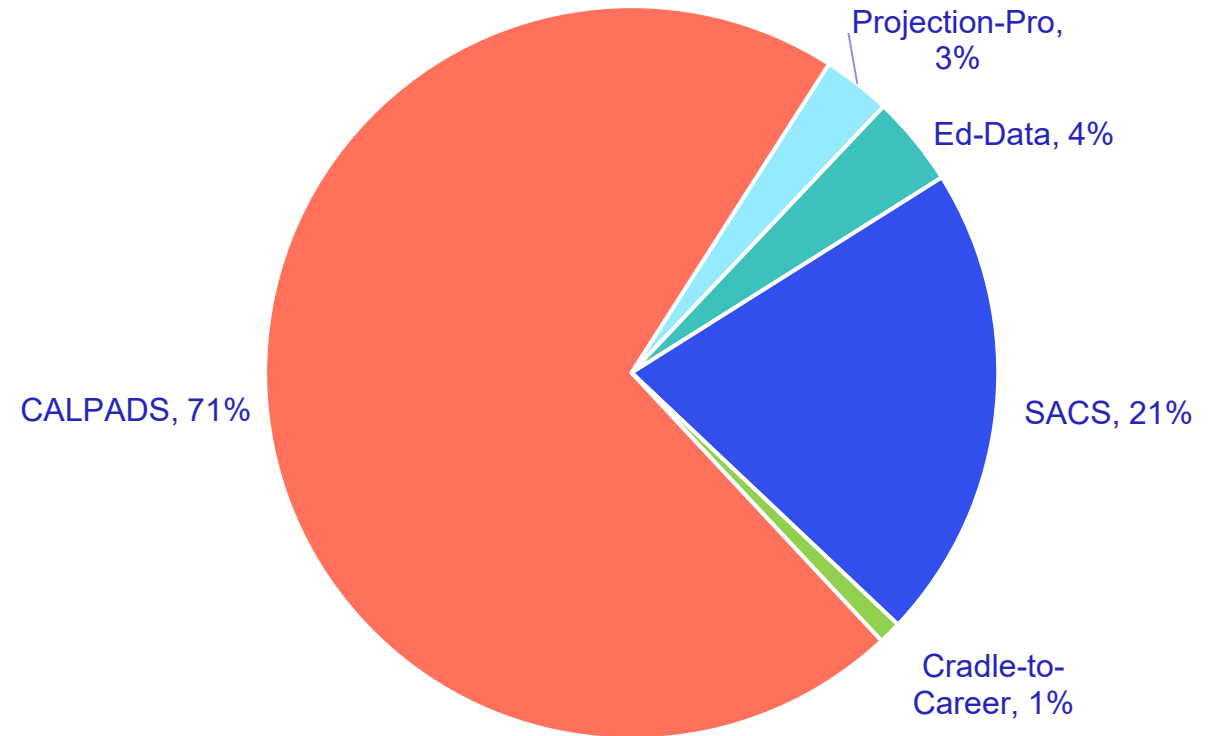
*Authorized positions as of July 1, 2024

FCMAT/CSIS Services (Cont.)

FCMAT Services¹



CSIS Services²



¹FCMAT services based on study types. ² CSIS services based on staffing by product.

Evolved Over Time to Focus on Prevention

- FCMAT services have evolved over time to focus on prevention of financial and operational troubles, more so than responding to fiscal distress.
 - Management assistance and professional learning / product development account for approximately 80% of FCMAT's services and focus almost entirely on prevention.
 - FCMAT's management assistance, tools and resources are generally divided into two themes.

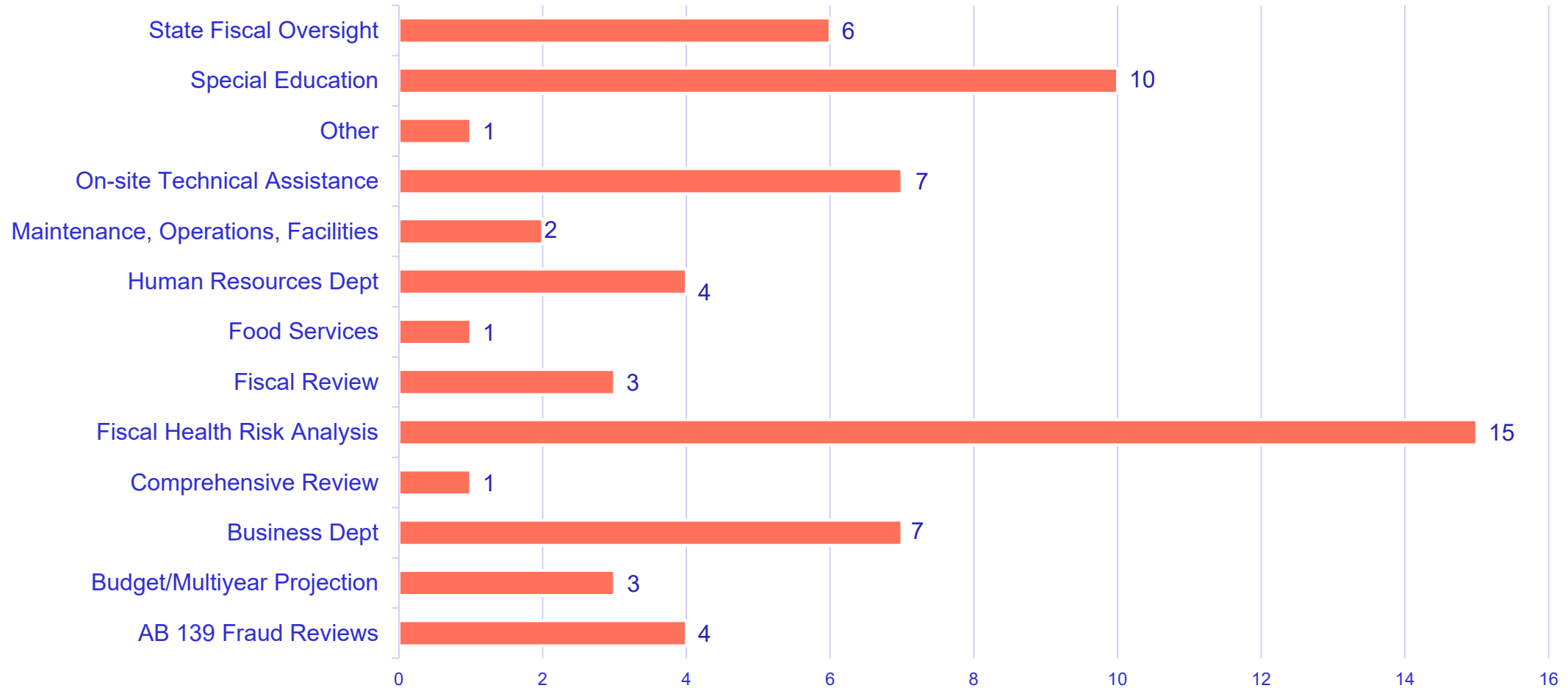


Guidance and efficiency in business operations.



Fiscal risk assessment.

FCMAT Reviews in 2023-24



FCMAT's Work Reports

- FCMAT has published a series of reports titled FCMAT's Work to provide a deeper level of understanding of the scope, nature and approach of FCMAT's work across the TK-14 educational spectrum.
- Each report is accompanied by a power point presentation of highlights.
 - Part 1 – Fiscal Crisis in School Districts
 - Report: <https://www.fcmat.org/PublicationsReports/FCMATwork-fiscal-report.pdf>
 - Presentation: <https://www.fcmat.org/PublicationsReports/FCMATwork-fiscal-presentation.pdf>

FCMAT's Work Reports (Cont.)

- Part 2 – Professional Learning and Product Development
 - Report: <https://www.fcmat.org/PublicationsReports/FCMATwork-prolearning-report.pdf>
 - Presentation: <https://www.fcmat.org/PublicationsReports/FCMATwork-prolearning-presentation.pdf>
- Part 3 – California School Information Services
 - Report: <https://www.fcmat.org/PublicationsReports/FCMATwork-CSIS-report.pdf>
 - Presentation: <https://www.fcmat.org/PublicationsReports/FCMATwork-CSIS-presentation.pdf>

FCMAT's Work Reports (Cont.)

- Part 4 – Management Assistance
 - Report: <https://www.fcmat.org/PublicationsReports/FCMAT-board-report-10-2023.pdf>
 - Presentation: <https://www.fcmat.org/PublicationsReports/FCMAT-work-powerpoint-10-2023.pdf>
- Part 5 – Assembly Bill 139 Reviews, Community Colleges and Other Work
 - Report: <https://www.fcmat.org/PublicationsReports/FCMATs%20Work%20Part%2005%20final.pdf>
 - Presentation: <https://www.fcmat.org/PublicationsReports/AB139,%20CCD,%20Other%200-%20presentation%20-%2001-24-24.pdf>

FCMAT Governance

- FCMAT is an external, independent agency of the state of California.
 - Operates under an administrative agent which is the Kern County Superintendent of Schools (KCSOS).
- Lead by a chief executive officer (four over the organization's history).
 - FCMAT staff are employed by the KCSOS.
 - FCMAT is funded by a state apportionment and fee-for-service revenue.

FCMAT Governance (Cont.)

- The governing board carries out advisory duties and members include:
 - State superintendent of public instruction.
 - Chancellor of the California Community Colleges and one community college district board member.
 - County and district superintendents.
 - Eleven each, one from each California County Superintendent (CCS) region.
 - Nominated by CCS and Association of California School Administrators.
 - Non-voting representatives from the California Collaborative for Educational Excellence and a charter school.

FCMAT Governance (Cont.)

- Board operates within adopted bylaws.
 - Bylaws may be found at:
<https://www.fcmat.org/PublicationsReports/Bylaws-Revised-4.24.16.pdf>.
- Chair and vice-chair are selected from among the county superintendents on the board.
- Meets four times per year generally in concert with CCS quarterly meetings, follows Bagley-Keene Open Meetings Act (state agency).
- Current board membership may be found at: <https://www.fcmat.org/board>

FCMAT Annual Report

- FCMAT publishes an annual report each year around October 1.
 - Recaps the organization's activities of the past fiscal year.
 - Provides a status of district and community college fiscal conditions.
 - Includes appropriation and staffing information.
 - Annual reports may be found at: <https://www.fcmat.org/annual-reports>.